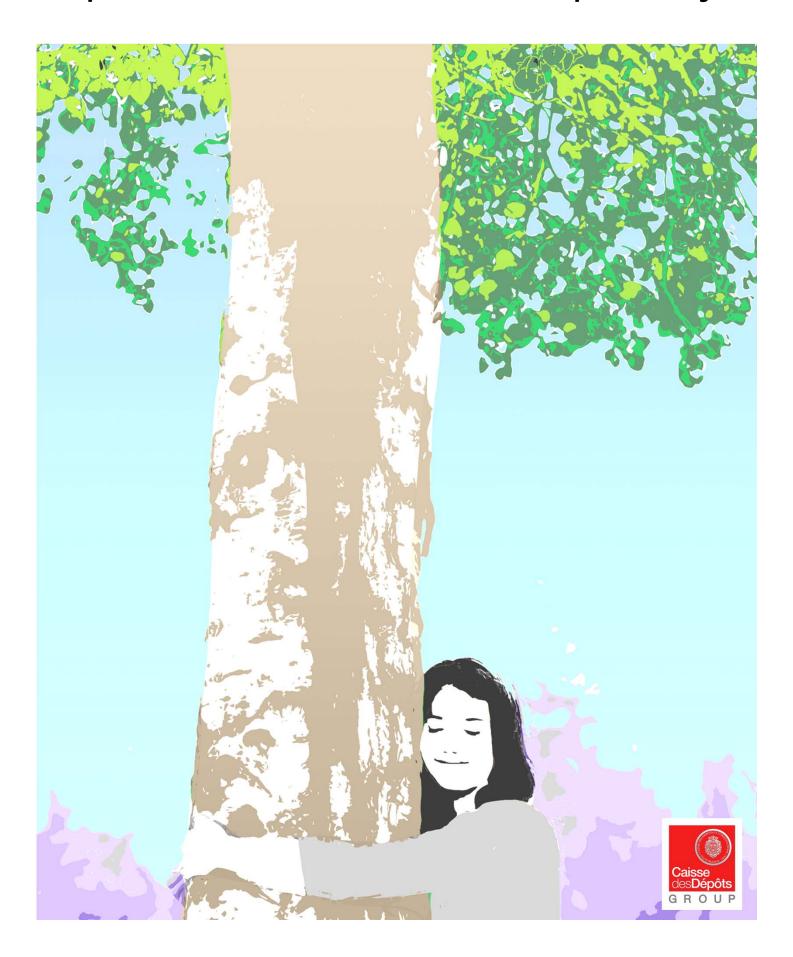
### Corporate social and environmental responsibility



# CORPORATE SOCIAL RESPONSIBILITY

The Group's governance processes and reporting practices are evolving to ensure the effectiveness, transparency and verifiability of its commitments.

# A FULL ASSESSMENT OF THE SUSTAINABLE DEVELOPMENT PRIORITY IS PERFORMED EACH YEAR

Sustainable development is a strategic priority for Caisse des Dépôts. It is highly cross-disciplinary in nature, which means that action rules and practices – including environmental, social and governance factors – can be incorporated into all of the Group's business lines.

### INCORPORATING SUSTAINABLE DEVELOPMENT INTO GOVERNANCE PROCESSES

Sustainable development is incorporated into the Group's main governance processes. The medium-term plans and annual operating targets and strategies of the Group's various entities incorporate sustainable development objectives that are regularly monitored by the Strategy Division.

In addition, the Group Commitments Committee systematically includes a sustainable development opinion in its files to clarify decisions taken on major investment projects. The publication of a Responsible Investment Charter has equipped the Group with a public platform regarding its responsibilities with respect to governance, the Group's founding documents, public interest and, more generally, environmental, social and governance (ESG) criteria. This Charter is available to all and any stakeholders wishing to acquaint themselves with the core principles guiding Caisse des Dépôts' investment and asset management policies.

Each year the Strategic Management, Sustainable Development and Surveys department presents a full assessment of actions taken with respect to the sustainable development priority to the Group's Management Committee and Supervisory Commission.

### MANAGING THE SUSTAINABLE DEVELOPMENT PRIORITY

Within the Strategy Division, the Sustainable Development department is tasked with proposing and deploying sustainable development policies for the Group. The department receives support from contacts within all Caisse des Dépôts divisions and subsidiaries. A network of Sustainable Development managers has been put in place within the Group, and several cross-disciplinary working groups focusing on the Group's major challenges enable a more detailed approach to the main lines of action.

# STRUCTURING SUSTAINABLE DEVELOPMENT PUBLICATIONS TO STAKEHOLDER REQUIREMENTS

As early as 2001, Caisse des Dépôts voluntarily undertook to publish its sustainable development reports and, in 2004, signed the United Nations Global Compact (see the statement of continued support from the Chairman and Chief Executive Officer). Caisse des Dépôts is involved in several other major initiatives such as the UN's Principles for Responsible Investment, of which it is a signa-

## STATEMENT OF CONTINUED SUPPORT FOR THE PRINCIPLES OF THE GLOBAL COMPACT

Caisse des Dépôts has been a participant in the Global Compact since 2004. As Chairman and Chief Executive Officer, I declare my continued support for and personal commitment to Caisse des Dépôts' compliance with and implementation of the Global Compact's ten principles.

#### ANTOINE GOSSET-GRAINVILLE

ACTING CHAIRMAN AND CHIEF EXECUTIVE OFFICER OF CAISSE DES DÉPÔTS

# THE 10 PRINCIPLES OF THE GLOBAL COMPACT

### **Human Rights**

- 1. Businesses should support and respect the protection of internationally proclaimed human rights; and
- 2. Make sure that they are not complicit in human rights abuses.

### Labour

- 3. Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining;
- 4. The elimination of all forms of forced and compulsory labour;
- 5. The effective abolition of child labour; and
- 6. The elimination of discrimination in respect of employment and occupation.

### **Environment**

- 7. Businesses should support a precautionary approach to environmental challenges;
- 8. Undertake initiatives to promote greater environmental responsibility; and
- 9. Encourage the development and diffusion of environmentally friendly technologies.

### **Anti-Corruption**

10. Businesses should work against corruption in all its forms, including extortion and bribery.

tory, or the WBCSD initiative for energy efficiency.

It is also committed to informing its various stakeholders of its labour and environmental impact through the publication of ambitious social reports. A compatibility scale measuring the Group's performance against French and international industry standards (Article 225 of the Grenelle 2 environmental law, GRI, etc.) is available on the Group's website to make the reports more accessible for expert stakeholders. The Group's various subsidiaries are also bolstering their social reporting at the request of Caisse des Dépôts and in accordance with regulatory requirements, based in particular on a shared Group benchmark.

		PAR1	TIE I : CAISSE DES DEPOTS PROFILE		
Nomenclature GRI 3.1		Cross-reference/Direct answer		ISO 26 000 Code	Global Compact Principle
Profile Disclosures				6.8.3	
. Strategy and Analys	is			6.2	
1	∖,1		RA P°4-5		
	,2		RA P°107		
. Organizational Profi			D.A.	6.2	
	2,1 2,2		RA RA/RF		
	2,3		RA P°98-99		
	2,4		Site CDC		
	2,5		RA P°109		
	2,6	Loi Mode	rnisation de l'Economie 2008		
	2,7		RA/RF		
	2,8	RA	P°110-111;P126-127		
	2,9 2,10		RF		
. Report parameters	2,10	Site	e CDC CPR webpage	6.6.6	
	3,1	Site	C CDC Of It Webpage	0.0.0	+
	3,2	İ			
3	3,3				
	3,4				
	3,5				
	3,6	1			
	3,7 3,8				
	3,9				
	3,10				
	3,11				
3	3,12				
	3,13			7.5.3	
. Governance, Comm	itments, and			6.2	
ngagement	1.4		DA D000 07 00 00		
	l,1 l,2		RA P°96-97-98-99 RA P°96-97-98-99		
	l,3		RA P°96-97-98-99		
	l,4		Charte IR		
	1,5	Charle III			
4	l,6		CDC Loy.		
	l,7		Site CDC		6
	1,8		Charter IR		7
	1,9		RP		7
	I,10 I,11				7
	l,12	RA P°119: Responsi	ble Investment webpage (CDC website)		3 - 6 - 7 et 8
	l,13		CNP CDL CDL; RA P°118; Governance webpage		
4	l,14	GINI CDL, HAIISUEV	(CDC website)		
	1,15	1	RA P°118		
4	l,16		RA P°118		
	l,17		RA P°118		
STAN	NDARD DISCLOSU	RES PARTS II AND II	l: Disclosures on Management Approa	ch (DMAs) and Performance Indica	
GRI 3.1 Manageria	al Management	3.0 GRI indicator	Cross-reference/Direct answer	ISO 26 000 Code	Global Compact Principle
DMA PS (impact of fina		services)			
<u>F</u>	Product portfolio	1	RF		
		FS1	RA P°11; P°13; P°20; DFE P°7;P°8; CNP DH		
		FS2	RA P°40; P°42; CNP DH		
		FS3			
		FS4	DA D040 D007		
		FS5 FS6	RA P°48; P°97 DFE P°7;P°13		_
		FS7	DEEF 1,F 13		
		FS8			
7	Audit	i			
ŗ		FS9	RA P°13; P°105		
Ā	Active ownership		Charte IR		
		FS10			
		FS11			
		FS12	RA P°96; DFE P°15		

MA EC (economic)			RF; CPR and Sustainable Development webpages (CDC website)	6.2 - 6.8	
A LC (economic,	Economic performance		RF		
				6.8 - 6.8.3 - 6.8.7 - 6.8.9	
		EC1 EC2	RA P°103 RA P°12: P°48-49	6.5.5	
		EC3	KA F 12, F 46-49	6.5.5	
		EC4			
	Market Presence	L04	RF		
	Market i reseriee	EC5	RA P°46	6.4.4 - 6.8	
		EC6	RA P°74:P°83:P°84:P°122	6.6.6 - 6.8 - 6.8.5 - 6.8.7	
		200	DFE P°27; Transdev DH;CNP RTC	6.8 - 6.8.5 - 6.8.7 - 6.3.9 - 6.8 - 6.8.3 -	
		EC7	P°13	6.8.4 - 6.8.5 - 6.8.6 - 6.8.7 - 6.8.9	
	Indirect Economic In		RF	0.0.1 0.0.0 0.0.0 0.0.1 0.0.0	
		EC8	0		
		EC9	RA P°4;P°8;P°12;P°18;P°30;P°48;P°51; P°72;P°97; Bel CDL; CDCEses CDL	6.3.9 - 6.6.6 - 6.6.7 - 6.7.8 - 6.8 - 6.8.5 - 6.8.6 - 6.8.7 - 6.8.9	
IA EN (environme	ent)				
	Materials				7 & 8
		EN1	CNP EN P°4	6.5 - 6.5.4	
		EN2		0.0 0.0.4	
	Energy		RA/RP		7 & 8
		EN3	CNP EN P°4; CDA EN		
		EN4			
		EN5	RA P°11	6.5 - 6.5.4	
		EN6	RA P°5;P°11;P°12;P°92	ļ <u> </u>	9
		EN7	RA P°41;P°42; CNP EN P°4		
	Water	1			7 & 8
		EN8	CNP EN P°4; CDA EN		
		EN9	5.55.46.55.4	6.5 - 6.5.4	
		EN10	RAP°48;P°84;		
	Biodiversity		Site CDC page biodiversité, Site CDC Biodiv; RA P°12		7 & 8
	biodiversity	IEN11	Biodiv, RA P 12		100
		EN12	CNP EN P°8	<del> </del>	
		EN13	RA P°12;P°50;	6.5 - 6.5.6	
		EN14	RA P°50;	0.5 - 0.5.0	
		EN15	CNP EN P°8		
	Emissions, effluents		RA P°114		7 & 8
	Emissions, emidents	EN16	RA P°114; Bel EN; CNP EN P°6		140
		EN17	CNP EN P°6	6.5 - 6.5.5	
		EN18	RA P°48; DFE P°7; CNP EN P°6	1 3.5.5 F	
		EN19	CNP EN P°7		
		EN20		1 F	
		EN21		1 05 050	
		EN22	CNP EN P°2; CDA EN	6.5 - 6.5.3	
		EN23	CNP EN P°3	1	
		EN24	CNP EN P°3	j F	
		EN25		6.5 - 6.5.4 - 6.5.6	
	Products and service				7 & 8
		EN26	CNP EN P°5	6.5 - 6.5.4 - 6.6.6 - 6.7.5	9
		EN27	CNP EN P°5	6.5 - 6.5.4 - 6.7.5	
	Compliance				7 & 8
	EN 28			6.5	
	Tra	insport			7 & 8
		EN29	CNP EN P°7; ICADE EN	6.5 - 6.5.4 - 6.6.6	
	Ge	eneral			7 & 8
	1	EN30	RF	6.5	

DMA I A (Employme	nt Jahour relations	and decent work)		6.2 - 6.4 - 6.3.10	
Divir (Employme	Employment, labour relations and decent work)  Employment		BS:	0.2 - 0.4 - 0.3.10	
	Employmone		RA P°109; CNP RTC P°2-12; SNI RTC;		
		LA1	Transdev RTC		
				6.4 - 6.4.3	
			CDC Climat RCT; CDCEses RTC; CNP		
		LA2	RTC P°3-14; SNI RTC; Transdev RTC CDC Climat RCT; CNP RTC P°4		
	L = b = = /== = = = = = =	LA3	CDC Climat RCT; CNP RTC P°4	6.4 - 6.4.3 - 6.4.4	
	Labor/manageme	nt relations	Site CDC page Gouvernance, RH, BS		3
		LA4	CNP DH; SNI RTC	6.4 - 6.4.3 - 6.4.4 - 6.4.5 - 6.3.10	3
		LA5	CIVI BII, SIVI KTO	6.4 - 6.4.3 - 6.4.4 - 6.4.5	
	Occupational heal		Site CDC page Gouvernance, RH, BS	0.1 0.110 0.111 0.110	4 & 5
		LA6	, , , , , , , , , , , , , , , , , , , ,	04.040	
		LA7	CNP RTC P°14-15; SNI RTC	6.4 - 6.4.6	
		LA8	CDC RCT; CNP RTC P°8	6.4 - 6.4.6 - 6.8 - 6.8.3 - 6.8.4 - 6.4 -	
		LA9	CDC RTC	6.4.6 - 6.4.7	_
	Training and educ	cation	Site CDC page Gouvernance, RH, BS		6
		1.440	CDC DCT, CND DTC D045, CNI DTC	6.4 - 6.4.6 - 6.8 - 6.8.3 - 6.8.4 - 6.4 -	
		LA10	CDC RCT; CNP RTC P°15; SNI RTC RA P°108; Egis DH; CDCEses RTC;	6.4.6 - 6.4.7	
		LA11	CNP RTC P°9-11; SNI RCT	6.4 - 6.4.7 - 6.8.5	
		LA12	CNP RTC P°9: SNI RCT	6.4 - 6.4.7	
	Diversity and equa		Site CDC page Gouvernance, RH, BS		6
	,	i i	CNP DH; Transdev DH; CDC RCT;		
			CDC Climat RCT; CDCEses RTC; CNP	6.3.7 - 6.3.10 - 6.4 - 6.4.3	
ĺ		LA13	RTC P°13-16; Qualium RTC		
	Equal salary betw	een men and women	Site CDC page Gouvernance, RH, BS		6
		LA14	RA P°110; CNP RTC P°5-16; SNI RTC	6.3.7 - 6.3.10 - 6.4 - 6.4.3 - 6.4.4	
DMA HR (Human Rights)			See DS CDC	6.2 & 6.3	
	Investment and pr	rocurement practices	OND DU		1 et 2
		HR1	CNP DH	6.3 - 6.3.3 - 6.3.5 - 6.6.6	
		HR2 HR3	CNP DH CNP DH	6.3 - 6.3.3 - 6.3.5 - 6.4.3 - 6.6.6	
	Non discrimination		CNP DH	6.3 - 6.3.5	1 - 2 & 6
	Non discrimination	HR4	CNP RTC P°2	6.3 - 6.3.6 - 6.3.7 - 6.3.10 - 6.4.3	1 200
	Freedom of association and collective			0.0 0.0.0 0.0.1 0.0.10 0.1.0	
	bargaining				3
				6.3 - 6.3.3 - 6.3.4 - 6.3.5 - 6.3.8 - 6.3.10 -	
		HR5	Transdev DH	6.4.3 - 6.4.5	
	Child labour	1			5
		LIDC		6.3 - 6.3.3 - 6.3.4 - 6.3.5 - 6.3.7 - 6.3.10	
	Forced and comp	HR6			4
	Forced and comp	uisory iaboui			4
		HR7		6.3 - 6.3.3 - 6.3.4 - 6.3.5 - 6.3.7 - 6.3.10	
	Security practices				
	,	HR8		6.3 - 6.3.5 - 6.4.3 - 6.6.6	
	Indigenous rights				
		HR9		6.3 - 6.3.6 - 6.3.7 - 6.3.8 - 6.6.7	
	Evaluation	LIDAO			
	Provention	HR10			
	Prevention	HR11			
DMA SO (Society)			RA	6.2 - 6.6 - 6.8	
22 (000.0.9)	Community			2.2 2.0 0.0	
	Ť	SO1	RA P°5;P°9;P°19;P°29P°122	6.3.9 - 6.8 - 6.8.5 - 6.6.7	
		SO9			
		SO10			
ĺ		FS13			
	Corruption				10
	Corruption	SO2	CNP Loy.; CDC Loy.		10
		SO3	CNP Loy.; CDC Loy.; Egis Loy.	6.6 - 6.6.3	
		SO4	Egis Loy.	1 2.2 0.0.0	
	Public policy	•	5 /		
ĺ			Loyauté des pratiques		10
		SO5	RA P°80	6.6 - 6.6.4 - 6.8.3	
		SO6	Egis Loy.	5.5 5.5.7 6.6.6	
ĺ	Anti-competitive behaviour		Fig. 1		40
	-	807	Fair business practices	66 665 667	10
	Compliance	S07	Egis Loy.	6.6 - 6.6.5 - 6.6.7	
	Compilation				
ĺ		SO8	Egis Loy.	6.6 - 6.6.7 - 6.8.7	
·	•	•	· · · · · · · · · · · · · · · · · · ·		

DMA PR (Product					
Responsibility)			Loy.; QRC		
	Customer health an	d safety			
		PR1		6.3.9 - 6.6.6 - 6.7 - 6.7.4 - 6.7.5	
		PR2		0.3.9 - 0.0.0 - 0.7 - 0.7.4 - 0.7.3	
	Product and service				
		PR3		6.7 - 6.7.3 - 6.7.4 - 6.7.5 - 6.7.6 - 6.7.9	
		PR4		0.7 - 0.7.5 - 0.7.4 - 0.7.5 - 0.7.0 - 0.7.9	
		PR5	CNP QRC; SNI QRC	69.7 - 6.7.4 - 6.7.5 - 6.7.6 - 6.7.8 - 6.7.9	
		FS16			
	Marketing communi				
		PR6	Bel. QRC; CNP QRC; Icade QRC	6.7 - 6.7.3 - 6.7.6 - 6.7.9	
		PR7	Bel. QRC	0.7 0.7.0 0.7.0 0.7.0	
	Customer privacy				
		PR8		6.7 - 6.7.7	
	Compliance				
		lan.			
		PR9		6.7 - 6.7.6	
	_	PART IV : S	PECIFIC CRITERIA FOR PUBLIC INSTITU	UTIONS	
	Profile disclosure	In	B. B. B. B. C. B.		
		PA1	RA P°95;P°103		
	Public policy and im	plementation			
		PA2	RA P°118		
		PA3	RA P 116 RA P°5;P°11;P°41;P°46		
		PA4	RA P°11;P°12-13;P°41;P°46		
		PA5	RA P°97;P°118		
		PA6	RA P°12-13		
		PA7	RA P°118		
	Expenditures	170	10(1 110		
	Experialtaree	PA8			
		PA9			
		PA10			
		PA11	RA P°114		
		PA12	Charte IR		
	•		Compliance with french and european		
	Public procurement		laws		
		PA13			
		PA14			
	Administrative effici	ency			
		()	RA P°11;P°63		

Site CDC : Caisse des Dépôts' corporate website http://www.caissedesdepots.fr/en/home.html
RA : Annual report
RP : Report to Parliament
RF : Financial report
DFE : Savings Fund Report Légende et liens:

BS: Social Responsibility http://www.caissedesdepots.fr/en/human-ressources/our-commitment.html

Charter IR: Caisse des Dépôts' Charter for Responsible Investment http://www.caissedesdepots.fr/en/sustainable-development/responsible-investment.html

DS: Declaration on Social Policy http://www.caissedesdepots.fr/en/human-ressources/our-commitment.html

Data available on Caisse des Dépôts' "Corporate Social Responsibility" web page http://www.caissedesdepots.fr/en/sustainable-development/corporate-social-responsibility.html

Topic: **DH**: Human Rights Subsidiary : Bel. : Belambra

RCT : Labor Practices and

Decent Work

CDC Biodiv : CDC Biodiversité

CNP : CNP Assurances

EN: Environment

Loy. : Fairness of

Business Practices QRC : Consumer CDCEses : CDC Entreprises

Issues CDL : Community

Involvment and Local Development

Egis FSI Icade Qualium SNI Transdev

# **Further**

# informations

Annual report on line (french only): <a href="www.caissedesdepots-ra2011.fr">www.caissedesdepots-ra2011.fr</a>

Corporate website: www.caissedesdepots.fr/en

- Corporate social Responsibility
   <a href="http://www.caissedesdepots.fr/en/sustainable-development/corporate-social-responsibility.html">http://www.caissedesdepots.fr/en/sustainable-development/corporate-social-responsibility.html</a>
- Governance <a href="http://www.caissedesdepots.fr/en/the-group/governance.html">http://www.caissedesdepots.fr/en/the-group/governance.html</a>
- Declaration on Social Policy <a href="http://www.caissedesdepots.fr/en/human-ressources/our-commitment.html">http://www.caissedesdepots.fr/en/human-ressources/our-commitment.html</a>
- Multimedia librairy : <a href="http://www.caissedesdepots.fr/en/news/multimedia-library.html">http://www.caissedesdepots.fr/en/news/multimedia-library.html</a>